

Resolution 2017-1. On Adopting the 2017- 2021 School of Dentistry Strategic Plan.

The Faculty of the School of Dentistry enacts that:

Section 1. The existing Strategy Statements for the School of Dentistry (Mission, Vision, and Values Statements) are amended, in consistency with the 2017-2021 Strategic Plan as follows:

Mission

Transforming dentistry for better health

Vision

To become the global model for oral health education, in care and discovery

Values

Passionately serving

- *Our people*
- *Our community*
- *Our field*

through inclusiveness and beyond excellence

Section 2. The Strategic Priorities and Objectives for the School of Dentistry for 2017-2021 will be as follows:

Priority 1. Retain and Recruit the Very Best People in a Collaborative Environment

Objective: Create a culture of transparency, integrity, respect, collaboration, and trust

Objective: Promote the career development of faculty and staff

Objective: Recruit exemplary and dedicated people.

Priority 2. Revolutionize Curriculum and Operations

Objective: Reinvent and contemporary curriculum

Objective: Reimagine academic, administrative, and support structures

Objective: Generate programs that facilitate communication, collaboration, and collegiality

Priority 3. Embrace an Entrepreneurial Mindset

Objective: Foster and create high-impact programs

Objective: Increase translation and commercialization

Objective: Secure capital and invest strategically

Section 3. Metrics or indicators will be developed during the next six months (through March 2018) to measure progress in achieving the above objectives.

Section 4. The Faculty further charge the Constitution and Bylaws Committee to draft changes to the Constitution of the School of Dentistry to reflect the Mission, Vision and Values as written in Section 1.